Governance

ESG Data

Environmental Data Related to Products and Business Activities

Sales of Electrified Vehicles

Sales of Electrified Vehic	Sales of Electrified Vehicles (FY)									
	Unit	2018	2019	2020	2021	2022				
Total electrified vehicles	Vehicles	54,572	75,143	64,561	65,496	93,588				
Electrified vehicle sales ratio	%	4	7	8	7	11				
Plug-in hybrid electric vehicles (PHEV)	Vehicles	47,238	47,758	35,553	43,021	60,660				
Japan	Vehicles	6,780	4,970	5,629	11,663	21,544				
Overseas	Vehicles	40,458	42,788	29,924	31,358	39,116				
Electric vehicles (EV)	Vehicles	766	1,015	1,566	839	10,461				
Japan	Vehicles	410	901	1,517	690	9,790				
Overseas	Vehicles	356	114	49	149	671				
Hybrid electric vehicles (HEV)	Vehicles	6,568	26,370	27,442	21,636	22,105				
Japan	Vehicles	6,568	26,370	27,442	21,636	22,105				
Overseas	Vehicles	0	0	0	0	0				
Others*1	Vehicles	-	-	-	-	362				
Global sales (including vehicles with internal combustion engines)	Vehicles	1,243,914	1,126,843	801,442	936,749	834,172				

*1 Vehicles received from Renault on an OEM basis (HEV, PHEV)

Product Fuel Economy and CO₂ Emissions (Corporate Average)*²

			Unit	2018	2019	2020	2021	2022
United States	Import vehicle	passenger	mpg	45.9	45.4	45.5	45.3	42.2
(fuel economy)	Light tru	uck	mpg	35.8	35.9	36.8	35.8	37.5
Europe (CO2 emis-	Passenger vehicle	Production fa- cility: MITSUB- ISHI MOTORS (Japan)		121	115.6	99.6	93.0	_
sions)* ³		Production fa- cility: MMTh*4	g-CO₂/km			104.2	115.3	-
China	Import	vehicle	L/100km	12.0	12.0	—	-	-
(fuel economy)	Local pr vehicle	oduction	L/100km	7.1	7.2	7.5	7.89	7.4

*2 Values reported publicly in respective countries and regions. Values are by model year in the United States and by Calender year in Europe and China.

*3 Driving mode: NEDC Mode (until 2020), WLTP Mode (from 2021)

*4 Mitsubishi Motors (Thailand) Co., Ltd.

Business Activity Indicators

CO ₂ emissions						(FY)
	Unit	2018	2019	2020	2021	2022
Production	x10 ³ t-CO ₂	518	464	312	358	314
Non-production	x10 ³ t-C0 ₂	70	62	53	53	52
Japan	x10 ³ t-CO ₂	404	348	246	277	226
Asia	x10 ³ t-CO ₂	178	173	116	132	138
Others	x10 ³ t-CO ₂	6	5	3	2	2
Scope 1 (direct emissions)	x10 ³ t-CO ₂	119	110	80	92	95
Scope 2 (indirect emissions)	x10 ³ t-CO ₂	469	416	285	319	271
(Scope 1+2) Total	x10 ³ t-CO ₂	588	526	365	411	366
Scope 3	x10 ³ t-CO ₂ eq	42,580	35,429	20,286	28,294	28,710
(Scope 1+2+3) Total	x10 ³ t-CO ₂ eq	43,168	35,955	20,651	28,705	29,076

Target sites: Environmental management target companies for each fiscal year (including the Company) Ratio of data coverage obtained from environmental management target companies: 100% Please see page 33 for the 20 environmental management target companies in FY2022. We have adjusted the requirements for environmental management target companies, removing equity-method associates from this scope from FY2021. Totals (Scope 1+2) for FY2018-2020 include CO₂ emissions from equity-method associates (43 thousand t-CO₂ in FY2018, 35 thousand t-CO₂ in FY2019, 28 thousand t-CO₂ in FY2020).

Of the environmental management system target companies in FY2022, more than 97% of sites by CO₂ emissions conversion base have acquired ISO 14001 or other environmental management system certification.

CO₂ emission factors

• Based on "Greenhouse Gas Emissions Conversion, Reporting, and Announcement System based on the Act on Promotion of Global Warming Countermeasures"

• Overseas electricity emission factors use values for individual electric power companies. Some bases use emission factors obtained annually from the IEA's "CO₂ Emissions from Fuel Combustion" or its "Emission Factors."

(FY)

Scope 3 Breakdown

	Catagony	Linit.	2018	2010	2020	2021	2022	Covorago
	Category	Unit	2018	2019	2020	2021	2022	Coverage
1	Purchased goods and services	x10³t- CO₂ eq	6,900	6,331	4,043	5,495	6,806	Consol- idated (only pro- duction)
2	Capital goods	x10³t- CO₂ eq	407	319	310	150	121	Non-con- solidated
3	Fuel energy not included in Scope 1 or 2	x10³t- CO₂ eq	21	49	36	44	70	Consoli- dated
4	Upstream transpor- tation and distribu- tion	x10³t- CO₂ eq	1,278	1,174	541	1,049	1,622	Consoli- dated
5	Waste generated in operations	x10³t- CO₂ eq	19	21	11	15	15	Consol- idated (only pro- duction)
6	Business travel	x10³t- CO₂ eq	4	4	4	4	4	Consoli- dated
7	Employee commut- ing	x10³t- CO₂ eq	14	14	13	13	13	Consoli- dated
8	Upstream leased assets	x10³t- CO₂ eq	_	_	_	_	_	_
9	Downstream trans- portation and distri- bution	x10³t- CO₂ eq	_	_	_	_	_	-
10	Processing of sold products	x10³t- CO₂ eq	_	_	_	_	_	_
11	Use of sold products	x10³t- CO₂ eq	33,199	26,833	14,927	20,981	19,530	All desti- nation
12	End-of-life treatment of sold products	x10³t- CO₂ eq	727	671	382	529	517	All desti- nation
13	Downstream leased assets	x10³t- CO₂ eq	_	_	_	_	-	-
14	Franchises	x10 ³ t- CO ₂ eq	12	13	19	14	12	Some dealers in Japan
15	Investment	x10³t- CO₂ eq	_	_	_	_	_	_

Energy Input (Primary and Secondary Energy)

Energy Input (Primary and Secondary Energy)									
	Unit	Unit 2018 2019 2020 2021 20							
Total amount	PJ*	10.2	9.5	7.0	8.2	8.2			
Production	PJ	9.0	8.3	5.9	7.0	7.0			
Non-production	PJ	1.2	1.2	1.1	1.2	1.2			
Japan	PJ	7.2	6.6	4.9	5.6	5.5			
Asia	PJ	2.9	2.8	2.0	2.5	2.6			
Others	PJ	0.1	0.1	0.1	0.1	0.1			

Governance

Target sites: Environmental management target companies for each fiscal year (including the Company) Ratio of data coverage obtained from environmental management target companies: 100% Please see page 33 for the 20 environmental management target companies in FY2022.

* 10¹⁵ joules Unit calorific value: Quoted from the "Act on the Rational Use of Energy"

SOx (Sulfur Oxide)						(FY)
	Unit	2018	2019	2020	2021	2022
Total emissions	t	218	163	125	50	30

Target sites: Environmental management target companies for each fiscal year (including the Company) Ratio of data coverage obtained from environmental management target companies: 100% Please see page 33 for the 20 environmental management target companies in FY2022. Calculation method: calculated the weight of sulfur contained in the used fuel and converted the

weight into sulfur dioxide (SO₂)

NOx (Nitrogen Oxide)

NOx (Nitrogen Oxide)						(FY)
	Unit	2018	2019	2020	2021	2022
Total emissions	t	65	61	44	58	59

Target sites: Environmental management target companies for each fiscal year (including the Company) Ratio of data coverage obtained from environmental management target companies: 100% Please see page 33 for the 20 environmental management target companies in FY2022. Calculation method: Fuel usage volume calculated using the Ministry of the Environment's "Environmental Activity Evaluation Program" emission factor

VOC (Volatile Organic Compounds)

ree (relatile er game compounds)						
	Unit	2018	2019	2020	2021	2022
Total emissions	t	2,354	2,243	1,227	1,511	1,667

Target site: Okazaki Plant, Mizushima Plant, Suiryo Plastic Co., Ltd.

Emissions of Ozone-Depleting Substances

MITSUBISHI MOTORS CORPORATION estimates its FY2022 emissions at 2.3t (HCFC equivalent).

(FY)

(FY)

(FY)

Generated Waste

Generated Waste						(FY)
	Unit	2018	2019	2020	2021	2022
Total emissions	x10³t	187	202	109	143	141
Production	x10 ³ t	176	194	103	137	134
Non-production	x10 ³ t	11	8	6	6	7

Target sites: Environmental management target companies for each fiscal year (including the Company) Ratio of data coverage obtained from environmental management target companies: 100% Please see page 33 for the 20 environmental management target companies in FY2022.

	Unit	2018	2019	2020	2021	2022
Total amount produced	x10³t	104	89	58	85	84
Externally disposed waste	x10³t	56	53	40	54	60
Internal recycle	x10³t	48	36	18	31	24

Target site: Okazaki Plant, Mizushima Plant, Kyoto Plant

Raw Material Input						(FY)
	Unit	2018	2019	2020	2021	2022
Iron and aluminum	x10 ³ t	154	141	97	117	139
Resin	x10³t	2.5	2.1	1.1	2.4	2.9

Target site: Okazaki Plant, Mizushima Plant, Kyoto Plant

Withdrawn Water Volume

						()
	Unit	2018	2019	2020	2021	2022
Total amount	x10³m³	6,211	5,915	4,420	4,640	4,659
Production	x10³m³	5,901	5,654	4,188	4,389	4,405
Non-production	x10³m³	310	261	232	251	254
City water	x10³m³	878	988	718	383	438
Industrial water	x10³m³	3,412	3,280	2,594	2,938	2,907
Underground water	x10³m³	1,921	1,647	1,108	1,319	1,314

Target sites: Environmental management target companies for each fiscal year (including the Company) Ratio of data coverage obtained from environmental management target companies: 100% Please see page 33 for the 20 environmental management target companies in FY2022. • MMKI recycles and reuses some of its wastewater. In FY2022, roughly 181 thousand m³ of water was

recycled. (Roughly 4% of total MITSUBISHI MOTORS Group water withdrawal.)

Wastewater Volume (F)								
	Unit	2018	2019	2020	2021	2022		
Total amount	x10³m³	4,504	4,104	3,266	3,316	3,311		
Production	x10³m³	4,194	3,843	3,034	3,254	3,238		
Non-production	x10³m³	310	261	232	62	73		
Sewage	x10³m³	2,396	2,041	1,713	1,581	1,410		
Public waters	x10³m³	2,108	2,063	1,553	1,735	1,901		

Governance

Target sites: Environmental management target companies for each fiscal year (including the Company)

Ratio of data coverage obtained from environmental management target companies: 100% Please see page 33 for the 20 environmental management target companies in FY2022.

Includes some estimated figures.

Social

Governance

Environmental Accounting

Environmental Conservation Costs (FY)									
Catagory	Main Initiatives Details	Unit	2020		2021		2022		
Category	Main Initiatives Details		Investment	Cost	Investment	Cost	Investment	Cost	
	Pollution Prevention Cost	Preventing air pollution, water pollution and soil pollution	Million yen	203	629	591	658	616	663
Business Area Cost	Global Environmental Con- servation Cost	Preventing global warming and the ozone depletion	Million yen	346	13	78	10	183	56
	Resource Circulation Cost	Reduction, proper disposal and recycling of the waste	Million yen	0	933	0	732	0	754
Upstream/Downstream Costs	Withdrawing used bumpers and corresponding automobile recycling law		Million yen	0	1,661	0	1,430	1	1,287
Administration Activity Cost	Maintaining certification of ISO14001, educating employees and monitoring		Million yen	18	588	30	561	66	551
R&D Cost	Research and development about reductions in environmental impact of products such as improving fuel economy and exhaust gas measures		Million yen	456	32,731	661	27,691	822	41,908
Social Activity Cost	Hands-on environmental lessons, supporting global environmental activity, donation to environmental groups and disclosing environmental information		Million yen	47	189	0	241	0	269
Environmental Remediation Cost	Compensation for environmental damage by business activities		Million yen	0	5	0	2	0	1
Total		Million yen	1,070	36,749	1,359	31,324	1,688	45,489	

	Unit	Capital investment	R&D cost	Capital investment	R&D cost	Capital investment	R&D cost
<reference> Group-wide capital investment, R&D cost</reference>	100 Million yen	764	1,014	627	907	786	1,072

Target site: MITSUBISHI MOTORS CORPORATION

Economic Benefit Associated with Environmental Conservation Activities (Actual Benefits) (Figure 1997)								
Category	Details of Benefit		2020	2021	2022			
Revenue	Operating revenue from the sale of recycled waste products and used products produced through key business	Million yen	1,083	2,540	2,518			
	Energy expense saving through energy conservation	Million yen	2,333	(1,057)	(4,458)			
Cost Reduction	Water expense saving through water conservation	Million yen	31	14	(7)			
	Disposal cost saving through lower resource input or recycle	Million yen	(551)	389	(140)			
	Packaging materials cost saving through recycling	Million yen	369	379	120			
Total		Million yen	3,265	2,265	(1,982)			

Target site: MITSUBISHI MOTORS CORPORATION